

**JAN**  
Job Accommodation Network  
Practical Solutions • Workplace Success

**Tools, Techniques, and Technologies for Creating Inclusive Workplaces**

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JAN is funded by a contract with the Office of Disability Employment Policy, U.S. Department of Labor.

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Office of Disability Employment Policy

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**Who is JAN?**

JAN Job Accommodation Network

TECHNICAL ASSISTANCE TRAINING PUBLICATIONS RESEARCH ON WORKPLACE ACCOMMODATION and the Americans with Disabilities Act.

JAN is here for YOU!

1,000 views

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**Critical Issue of Our Time**

JAN Job Accommodation Network

**The Conference Board** – established to help member companies understand and deal with the most critical issues of our time – believes disability in the workplace is one of these critical issues.

**Trends noted in the report:**

- Employees aging in the workplace
- Development of new, more universally accessible workplace technologies
- Greater acceptance of remote work
- Health care advances
- Incentives provided by government

Source: The Conference Board, "Leveling the Playing Field: ATTRACTING, ENGAGING, AND ADVANCING PEOPLE WITH DISABILITIES."

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**The Value Proposition** 

**Emerging Markets: People With Disabilities**

- People with Disabilities (PWD) are positioned to be the focus of brands within the next five years. Controlling \$8 trillion dollars in disposable income, People with Disabilities, together with their friends and family represent 53% of global consumers.

Source: *People with Disabilities — The World's Largest Emerging Market* October 14, 2015 from Association of National Advertisers.

- "... marketing programs aimed at people with disabilities can reach as many as four out of every 10 consumers."

Source: *The Business Case for Inclusion and Engagement*, Marcus Robinson (2003).



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**Creating Workplace Inclusion** 

1. Inclusive ethos - particularly language
2. Inclusive public relations and marketing
3. Inclusive policies and practices
4. Physically accessible workplace
5. Enabling workplace technologies



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**Creating Workplace Inclusion** 

The three C's: Increase comfort, confidence, and competence

- Develop skills that help to more effectively communicate at work with people with disabilities
- Develop and effectively communicate actionable policy and procedures
- Develop normative practices for engaging with people with disabilities throughout the employee life cycle



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**Key to Inclusive Culture** 

**Accommodation**  
=  
**Equal Employment**  
=  
**Inclusive Workplace Culture**

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**Accommodation Primer** 

The basis for inclusive employment is the reasonable accommodation (RA) policy and process

The foundation for reasonable accommodation is a robust interactive process (IP)

The trigger for RA and IP is a request for an accommodation or recognition of an obvious barrier to someone with a known disability

A request for accommodation includes two essential elements – a medical condition and a related challenge at work

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**Eight Most Common Types of RA** 

- Modifying schedule or allowing leave time
- Making workplace or work station accessible
- Modifying methods – testing, communication, etc.
- Modifying or creating policies
- Purchasing or modifying equipment or products
- Purchasing a service – reader or interpreter
- Restructuring job
- Reassignment
- Other accommodations
  - Telework
  - Adjusting supervisory method
  - Using a service animal

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**JAN's Interactive Process**

**JAN**  
Job Accommodation Network

- Step 1: Recognizing an Accommodation Request
- Step 2: Gathering information
- Step 3: Exploring Accommodation Options
- Step 4: Choosing an Accommodation
- Step 5: Implementing the Accommodation
- Step 6: Monitoring the Accommodation

<https://askjan.org/search.cfm?srchstring=interactive+process>

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**Who uses the Toolkit?**

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- Recruiters, Hiring Managers and Supervisors
- Accommodation Consultant/Subject Matter Expert
- Employees and Co-workers — Allies



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**Accommodation Toolkit**

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Recruiters, Hiring Managers and Supervisors



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**Accommodation Toolkit** 

Accommodation Consultant/Subject Matter Expert

Tools for Reasonable Accommodation (RA) Subject Matter Expert (SME)/Consultant

 The Basics	 What To Do First	 Workplace Accommodation Process
 The Interactive Process	 Just-in-time Training Videos	 Types of Workplace Accommodations
 Successful Workplace Accommodation Examples	 Sample Accommodation Program Metrics	 Building on a Strong Foundation: Best and Emerging Practices
 Resource Articles	 Equal Employment Opportunity Commission Guidelines Documents	 Suggested Conferences and Training

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**Accommodation Toolkit** 

Employees and Co-workers — Allies

Tools for Employees and Co-workers

 The Basics	 Disclosure and Requesting an Accommodation	 Types of Workplace Accommodations
 Successful Workplace Accommodations Examples	 Sample Accommodation Request Form	 Other Things to Know

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**Video: Interactive Process** 



and taking it so far. And Greg, I appreciate all of your input.

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**Techniques for Creating Inclusion** 

- Adopting facilities/IT access for all: universal design reduces the need for individualized accommodations
- Focusing on *diverse abilities* — experience, skills, prior performance, not diagnosis or interviewing skills — this contributes to higher productivity & innovation
- Gathering/reporting meaningful metrics (e.g. reduction in lost work time, retention & leave costs, enhanced engagement scores)
- Utilizing/leveraging commonly requested accommodations by job function to develop an internal catalogue of accommodations for specific jobs

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**Techniques for Creating Inclusion** 

- Develop a list of preapproved accommodations not requiring a full assessment and interactive process (Just do it!)
- Developing a "task bank" of jobs that a person can perform when unable to perform prior duties
- Integrated or harmonized model — Single point of leave and accommodation oversight
- Internal value proposition shared with everyone, including managers
- Training and more training — consider building training prompts into processes
- Build out from a successful return-to-work program
- Purchase or develop a tracking system

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**Techniques for Creating Inclusion** 

- Use outside resources more effectively — do not recreate the wheel internally
- Create a centralized accommodation fund with expedited procurement fulfillment
- Ensure the accessibility of your career portal, pre-hire assessment, etc.
- Embed at least one accessibility expert in your IT team — Join the International Association for Accessibility Professionals and add accessibility requirements to job posting and descriptions
- Provide boilerplate accessibility contract language with providers and vendors

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**Free MAS App** 

### Big Idea

The Mobile Accommodation Solution (MAS) is designed to help streamline the disability accommodation process at various phases of the employment cycle.

Funded by the National Institute on Disability, Independent Living, and Rehabilitation Research (NIDILRR)



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**Free MAS App** 

### Collaborators

Center for Disability Inclusion  
Job Accommodation Network (JAN)  
IBM

US Business Leadership Network  
American Association of People with Disabilities  
Council of State Administrators of Vocational Rehabilitation  
National Business and Disability Council  
Disability Management Employers Coalition



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**Free MAS App** 

### Users

Talent management, human resources, employer relations, and/or accommodation staff

Employment service providers

Applicants and employees with disabilities



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**Free MAS App** 

### Functionality

- Easy to use, secure, mobile case management tool
- Accommodation tracking tool
- Best and emerging accommodation practices and forms embedded within tool
- Easy access to JAN Consultants and myriad of other resources

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**Free MAS App** 



**MAS**  
Mobile Accommodation Solution

Welcome!

We are looking forward to helping you track accommodations and find resources that you need.

Let's start with a quick walkthrough.

 NEXT

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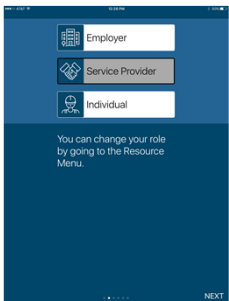
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**Free MAS App** 





Employer

Service Provider

Individual

You can change your role by going to the Resource Menu.

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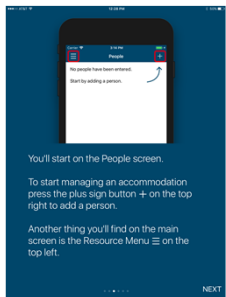

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### Free MAS App



You'll start on the People screen.

To start managing an accommodation press the plus sign button + on the top right to add a person.

Another thing you'll find on the main screen is the Resource Menu ☰ on the top left.

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### Free MAS App



On the Person screen, you may + Add Accommodations.

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### Free MAS App



On the Accommodation dashboard, you can view details, take notes, manage forms, and track progress.

Ready? Let's go!

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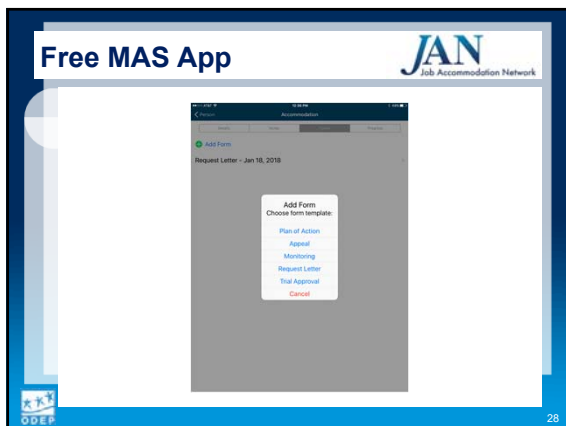
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**JAN Resources** 

- Expert consultation
- Over 250 JAN-authored Publications
- JAN's A-Z (Disability, Topic, condition)
- Legal libraries that include regulations and EEOC guidance documents
- JAN Quarterly ENewsletter
- JAN Training Modules and FREE Webcast Series
- Easy access:
  - [AskJAN.org](http://AskJAN.org)
  - 800.526.7234 or 877.781.9403 (TTY)
  - Chat, JAN on Demand, Skype, Text, Social Media

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**For More Information** 

**Contact JAN**


(800) 526-7234 (V) - (877) 781-9403 (TTY)

AskJAN.org  
jan@askjan.org  
(304) 216-8189 via Text  
janconsultants via Skype



Thank you for attending!

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**Tools, Techniques, and Technologies for Creating Inclusive Workplaces** 



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